## Virginia Works

CTE Experience Works 2024: Pathways for the Future

June 27, 2024





**Carrie Roth Director** 



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Chief Deputy Director



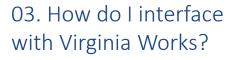
**External Affairs** 



## Agenda

01. What is Virginia Works?

02. What is the Connection to CTE?



04. Q&A





## What is Virginia Works?



# Virginia Opportunity: Economic Snapshot May 2024



4,454,159 Employed Virginians
Nearly 103,000 more since January 2022



66.3% Highest Rate Since March 2012 Increased 2 Points Since January 2022



2.7%



Job Openings

283,000 (April 2024)



#### **The Virginia Opportunity**

It's not just "train, place, retain" anymore – it's redefining workforce development



as of December

#### **Workforce Service Providers**

#### **How Workers Gain Skills**

Identifying the skills needed and ensuring enablers for the workforce to gain access to opportunities for job preparation and upskilling through programs, continued education, and handson experiences.



#### **Businesses & Employers**

How Employers Identify, Attract, Retain, and Grow Talent

Establishing or leveraging workforce development efforts to align people, skills, and job functions in a workplace environment that promotes a culture of well-being and equitable opportunities for mobility and success.

#### Virginia Works

How the Government Convenes the Ecosystem

Deploying a strategic, coordinated approach to workforce development across sectors and regions that leverages the collective strengths across government, employers, education, and the community.

Over **232,000** people have joined the Virginia's labor force since January 2022, making Virginia a national growth leader among states, with the **highest labor force participation rate since March 2012** at 66.9% in December.



**\$562+ million** in total funding across workforce programs **across nine Secretariats** to collectively support a growing economy (Virginia's GDP increased by an annual rate of 1.3%)

#### Virginia's Workforce Development Transformation Timeline

Since early 2022, the Labor Secretariat has worked to reimagine the workforce development system. The Virginia Department of Workforce Development and Advancement (DWDA) - Virginia Works - will coordinate, communicate, and collaborate with more than 60 workforce programs across 9 secretariats and 13 agencies.



#### The Case for Change

Workforce development program data is collected and legislation creating the DWDA is drafted.

Fall 2022



#### A New Agency for Workforce Development

The stand up of Virginia Works (DWDA) commences with a new organizational structure, the transition of people, programs, and systems, and program transformation across the Commonwealth.

**Summer 2023 – June 2025** 



#### **Workforce Development Transformation Planning**

Leaders from the Youngkin Administration identify a need for workforce development program consolidation under one dedicated agency.



#### **Winter 2022 – Spring 2023**

#### **A Bill Becomes Law**

Historic, bipartisan legislation passes the General Assembly and is signed into law by Governor Youngkin.





#### **Evolving List of Workforce Development Programs Post - July 2023**

More than 60 programs to date are being engaged in this effort.

COMMERCE AND TRADE					
DHCD	DHCD Appalachian Regional Commission-Southwest Virginia Community College Automot				
DHCD	Growth and Opportunity Fund (GO Virginia)				
DHCD	Southeast Crescent Regional Commission (SCRC)				
VCEDA	Workforce Development Training Fund				
VEDP	Advanced Manufacturing Talent Investment Program and Fund Pilot				
VEDP	Talent Accelerator Program				
VEDP	Virginia Jobs Investment Program (VJIP)				
VIPC	Commonwealth Center for Advanced Manufacturing				
VIPC	Cyber Security Institute				
VTRR	Competitive Education Awards				
VTRR	Talent Attraction Program				
VTRR	Workforce Financial Aid				
EDUCATION					
DOE	Adult Education				
DOE	Perkins				
DOE	STEM Industry Internship (Virginia Tech-Space Industry Consortium)				
DOE	Work Based Learning Coordinators				
SCHEV	Innovative Internship Program				
SCHEV	New Economy Workforce Credential Grant (aka FastForward)				
VCCS	Advanced Regional Technology & Workforce Academy in Norfolk				
VCCS	Botetourt County Education and Training Center and Roanoke Higher Education Cente				
VCCS	Get Skilled, Get a Job, Give Back (G3) Innovation and Program Grants				
VCCS	Institutes of Excellence for Non-Credit Training and Instruction				
VCCS	Mecklenburg County Job Retraining Center				
VCCS	Postscondary Career and Technical Educations (PERKINS)				
VCCS/DWDA	WIOA Adult				
VCCS/DWDA	WIOA Dislocated Worker				
VCCS/DWDA	WIOA Youth				
VCCS/Tidewater					
Community	Apprenticeship-Related Instruction				
College					
VCCS-HRWC	Hampton Roads Skilled Trades Rapid On-ramp Network for Growth (HR STRONG)				
VCCS-PCC	Network2Work				
FINANCE					
Tech Talent Investment					
TRANSPORTATION					

Drive to Work

DRPT Workforce Development - Transportation

		HEALTH AND HUMAN RESOURCES		
DARS	State General Vocational Rehabilitation (VR) Program			
DARS	The Senior Community Service Employment Program (SCSEP)			
DARS	Wilson Workforce and Rehabilitation Center (WWRC)			
DBHDS	Behavioral Health Institute			
DBHDS E		EMDR (Eye Movement Desensitization and Reprocessing) basic Training certification (evidence-		
DBHD3		based practice for the treatment of trauma)		
DBHDS	Peer Recovery Specialist			
DBVI	Vocational Rehabilitation Program			
DSS	Refugee Resettlement			
DSS	Supplemental Nutrition Assistance Program Employment and Training (SNAP E&T)			
DSS	Virginia Initiative for Employment Not Welfare (VIEW)			
VDH	Earn to Learn Nursing Education Acceleration Program			
		LABOR		
DOLI/DWE	PΑ	Registered Apprenticeship		
VEC/DWDA				
VEC/DWD	Α	Foreign Labor Certification		
VEC/DWD	Α			
VEC/DWD	Α			
VEC/DWD	Α			
VEC/DWDA		Work Opportunity Tax Credit		
		PUBLIC SAFETY		
DFP		Training and Professional Development		
DJJ		Workforce Development initiative		
DOC		CTE & Other Misc. Programs		
VETERANS AND DEFENSE AFFAIRS				
DVS		Military Education & Workforce Initiative (MEWI)		
DVS Military		taryEducationandWork forceInitiativesProgramCredentialingandCertification-Pathwaysto		
	Employment Program			
DVS	Military Medics and Corpsman Program (MMAC)			
DVS	State Approving Agency OJT/ Apprenticship			
DVS	Virginia Values Veterans (V3)			
NATURAL AND HISTORIC RESOURCES				
VMRC	Waterman's Apprentice Program			



DMV

DPRT

#### **Services Now Within Virginia Works**

VEC
<b>Functions</b>

Virginia Unemployment Compensation Act (Section 60.2 Code of Virginia)

Federal Unemployment Tax Act (26 U.S.C. § 3300 et seq.)

Unemployment Claims and Appeals for Individuals

**Collecting Unemployment Payments from Businesses** 

	Virginia Works Programs	
Registered Apprenticeship	Foreign Labor Certification	Migrant & Seasonal Farmer Outreach
Economic Information & Analytics (EIA)	Coordination of Local Workforce Services (WIOA Title I)	Jobs for Veterans State Grants (JVSG)
Reemployment Services & Eligibility (RESEA)	Trade Adjustment Assistance (TAA)	State Workforce Services
Work Opportunity Tax Credit (WOTC)	Layoff Aversion & Assistance (Rapid Response)	EO & Compliance Monitors



#### **What's Coming**

#### New Functions

Internships, Work-Based Learning, & On-the-Job Training Coordinates with Business Engagement & Outreach, as well as training institutions, to develop internships and other work-based learning and OJT programs

**Grants Development** 

Builds and executes a private, state, and federal grantfunding strategy

Business Engagement & Outreach

Partners with businesses, associations, and employee organizations to anticipate and be responsive to business talent needs

Research, Metrics, Measures, & Evaluation Leverages data insights to improve coordination, outcomes, and efficiency across the Commonwealth's workforce programs and partner organizations

## Agency Scale Up Activities



Single Technology Hub



**Data Consolidation** 



**Metrics Dashboard** 



Further development of workforce ecosystem/catalog



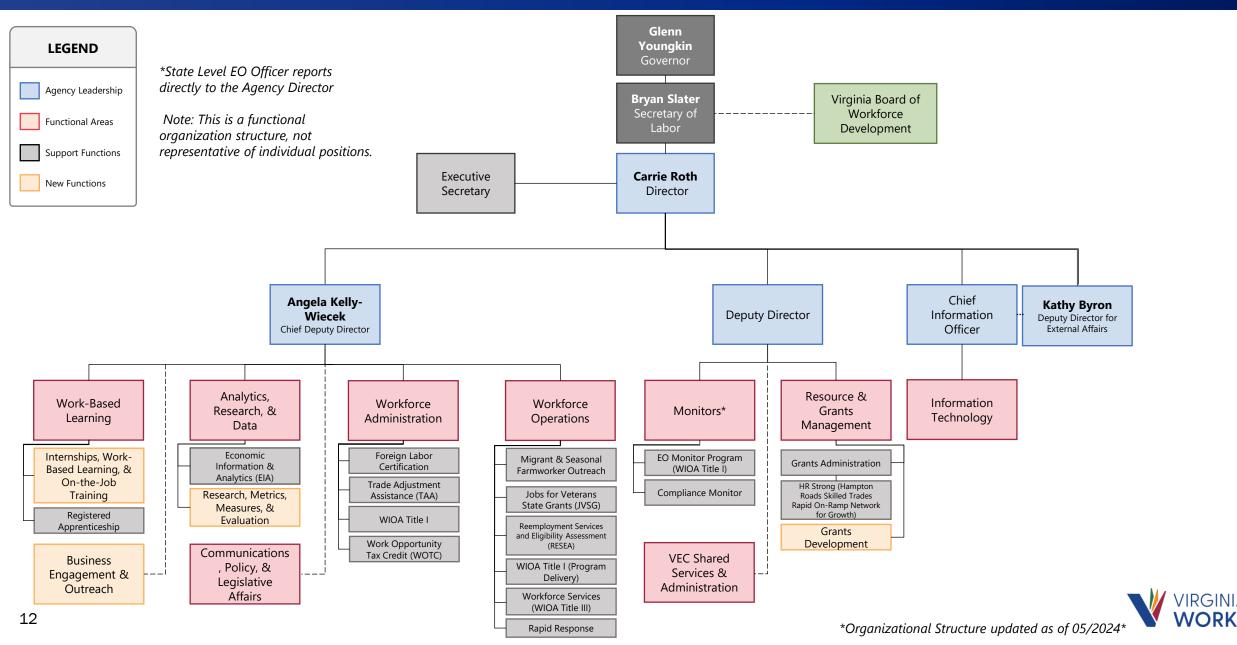
Increased Apprenticeship Programs



**Physical Location** 



#### Agency Updates: Virginia Works Organizational Design



## Our Vision



Virginia's **NATION LEADING** workforce ecosystem will equip Virginians with the skills they need and enables employers to

#### ATTRACT, GROW, AND RETAIN

them – ensuring the future of a thriving Commonwealth. In parallel with the stand-up of Virginia Works, we will accelerate the

## COORDINATION, ENHANCEMENT, AND FUTURE-READINESS

of the Commonwealth's many workforce programs and stakeholders across the government and broader ecosystem through a formal process.

## THE BACKGROUND Our Mission



To create, sustain, and retain a viable workforce that supports current and future business and industry while recognizing the unique regional needs and capabilities of the Commonwealth through public-private partnerships and robust data and infrastructure investment, which results in standard measures and program accountability.

#### COMMONWEALTH-WIDE COORDINATION

#### Our Focus is on Working as a Cohesive Workforce Ecosystem

The program success metrics listed below have been selected to serve as the key baselines for all Virginia workforce program performance measures. Coordinating and embedding these measurements across all programs will propel us toward our goal of becoming one cohesive workforce ecosystem.





#### **Establishing Metrics as the First Step to Continuous Improvement**

Quantifiable metrics tracking and reporting is critical to driving informed decision making at the program service delivery level.











## **Set Baselines and Establish Metrics Tracking and Reporting**

Setting baseline metrics and enable programs to track quantifiable service delivery outcomes.

### Improve Data-Driven Decision Capabilities

Metric outputs increase decision making capabilities at the program and Commonwealth-wide level, while also increasing transparency over time.

## Strengthen Program Improvement Processes

Metrics can help shape program improvement processes and enhance a culture of continuous improvement.



# What is the Connection to CTE?







- Title 1: In School Youth
- Pre-Apprenticeship
- Youth Registered Apprenticeship



#### WIOA, Title I Youth Programs | Virginia Works

This program is administered by Virginia Works, Commissioner, Carrie Roth and Robert E Henry, Program Coordinator

#### What it Does

**WIOA, Title I Youth Programs** provide local workforce development areas oversite, technical assistance and allocate funds to deliver comprehensive services to eligible youth.

#### Mission:

Serve out-of-school youth and in-school youth, with one or more barriers to employment; to attain skills training credentials; and secure employment with career/promotional opportunities.

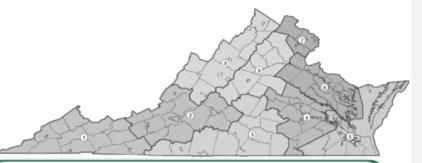
#### **Who it Serves**

Out-of-school youth (OSY) and in-school youth (ISY) and young adults between the ages 14-24 **Eligibility Requirements:** 

An OSY/ISY is an individual who is: (a) IS or **Not** attending any school (as defined under State law); (b) Not younger than age 14 or older than age 24 at time of enrollment; and (c) One or more barriers to education/employment.

#### Where it Operates

WIOA, Youth Programs Operates 14 local workforce regions throughout the State



#### **How it Achieves Results**

**Focus on Partnering** – Co-enrollment encouraged where appropriate with **Titles II** and **IV**.

The allotment - is based on formula provisions including three factors: (1) the number of unemployed in areas of substantial unemployment; (2) the number of excess unemployed individuals; and (3) the number of economically disadvantaged youth.

#### Why it Matters

#### **Priorities:**

- Out-of-School Youth, between the ages of (16 – 24) – A minimum of 75 percent of the Youth funds allocated to States and local areas, except for the local area expenditures for administration, must be used to provide services to OSY.
- Work Experience Not less than 20 percent of Youth funds allocated to the local area, except for the local area expenditures for administration, must be used to provide paid and unpaid work experiences. Focus on Partnering – Co-enrollment encouraged where appropriate with Titles II and IV.



#### Title 1: In School Youth

- □Part I Improving Educational Achievement
- ✓ Part II Preparing and Succeeding in Employment
- □Part III Supporting Youth
  Achievements & Developing Youth
  Participant into Productive Citizens
  and Leaders

## WIOA Youth – Program Element #2 - Pre-Apprenticeships/CTE Programs

- 1. Outlines a vision for supporting youth and young adults through an integrated service delivery system.
- Includes high quality services beginning with career exploration and guidance, continued support for educational attainment, opportunities for skills training, and culminating with a good job along a career pathway or enrollment in post-secondary education.

## WIOA Youth – Program Element #3 Partnering with Work Based Learning for Youth – CTE Programs to provide Pre-apprenticeship Activities

- 1. Tutoring, study skills training, instruction, drop out prevention strategies
- 2. Alternative secondary school services
- 3. Paid and unpaid work experiences
  - Summer and year round employment
  - Pre-apprenticeship programs
  - Internships and job shadowing
  - OJT
- 4. Occupational skills training
- 5. Education offered in the same context as workforce preparation activities
- 6. Leadership development opportunities
- 7. Supportive services
- 8. Adult mentoring
- 9. Follow-up services
- 10. Comprehensive guidance and counseling
- 11. Financial literacy
- 12. Entrepreneurial skills training
- 13. Services that provide labor market and employment information
- 14. Activities that help young people prepare for post secondary education and training



## **Pre-Apprenticeship**

- Pre-Apprenticeship is designed to prepare individuals to enter and succeed in a Registered Apprenticeship Program.
- Local workforce development boards can provide preapprenticeship programs and basic skills preparation for careerseekers.
- Successful pre- apprenticeships require partnership with employers to help create opportunities for people to be able to complete an apprenticeship.





Related	Work	Facilitated Entry
Curriculum	Experience	
Increased	Supportive	Sustainable
Diversity	Services	Partnerships

# **Creating Pre-Apprenticeship Opportunities in Virginia**

#### Why now?

Utilizing partnerships to bridge the skills gap

Meeting Virginia's increasing demand for a highly skilled workforce

~50% of Virginia's workers are 45 years or older

#### **High-Demand Industries**

- Developing local employment pipelines for businesses
- Creating career pathways using RA for job seekers
- Creating economic development opportunities

#### **WIOA Title I Programs**

- Pathways incorporating pre-apprenticeship and RA for youth
- Occupational skills training & certifications
- Wraparound services to support participation

## **Youth Registered Apprenticeship Basics**

- A structured occupation specific training program for high school students aged 16-17
- Provides high school credit
- Helps youth develop valuable skills and knowledge in specific trades or industries
- Combines supervised on-the-job training with skilled industry professionals and CTE courses that reinforce the hands-on work experience
- Creates a path to a career and national, industry recognized Journey Worker's Credential





#### **Benefits for Students**

- 1. Hands-on experience
- 2. Skill development
- 3. Industry knowledge
- 4. Mentorship
- 5. Earn while they learn
- 6. Recognized credentials / possibly licensure
- 7. Career pathway



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# Who Do I Reach Out to at Virginia Works?



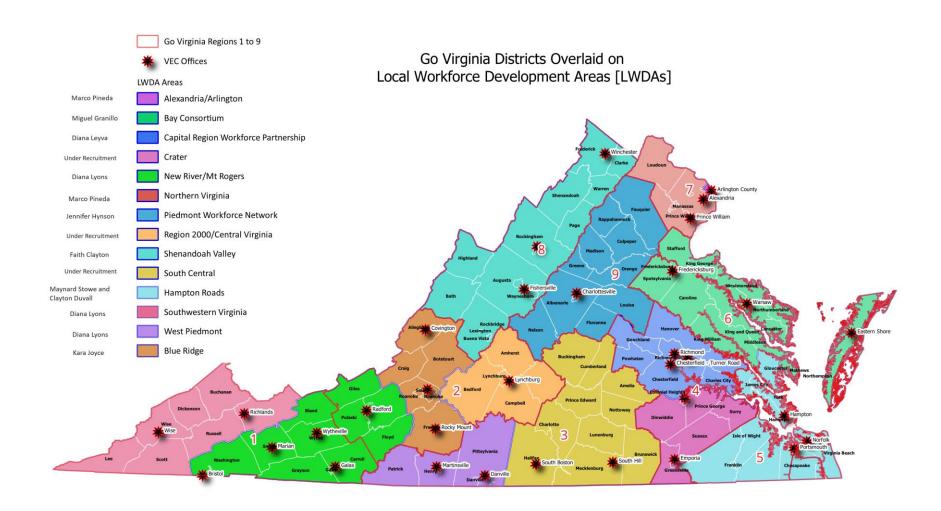
## There's no wrong door!



- We are working with many of our Local Workforce Development
  Boards on grants and special projects in YRA and Pre-apprenticeship
  projects reach out to your LWDA Contact!
- We are integrating our Registered Apprenticeship Consultants into our One-Stop Centers and Business Services Teams – reach out to your Registered Apprenticeship Consultant!
- We are building out our capacity in Virginia Works with a department focused on WBL and efforts for business engagement –
   reach out to me!



#### **Registered Apprenticeship Consultants**





## Registered Apprenticeship Staff

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Q&A

